



September 29, 2021

To: The Berkshire Hathaway Inc Board of Directors and Corporate Officers.

Marc D. Hamburg, Director, Senior Vice President and Principal Financial Officer, Board of Directors and Audit Committee Members, Merly B. Witmer, Charlotte Guyman, Thomas Murphy, Susan Decker. Board of Director Members: Vice Chairman and Director Gregory E. Abel, Howard G. Buffett, Stephen B. Burke, David Gottesman, Vice Chairman & Director, Ajit Jain, Vice Chairman & Director, Ronald L. Olson, Walter Scott, Jr., Daniel J. Jaksich Director, Vice President & Principal Accounting Officer. Warren E. Buffett Chairman, CEO & Director, Charles T. Munger, Vice Chairman & Director, Kenneth I. Chenault.

C.C. to others, including the United States Securities & Exchange Commission (SEC), President Joseph P. Biden, President Donald J. Trump, William Henry Gates 111, Joseph Ucuzoglu, Chairman & CEO of Deloitte & Touche LLP, and Eric Schnur, CEO of Lubrizol Corporation.

Ladies & Gentlemen,

In September 2021 you received my "ten pound package" with my August 29, 2021 Letter To: The Berkshire Hathaway Inc Board of Directors, and Officers, with CC to others, listed above. As I stated in my August 29, 2021 letter, "There is substantially increased liability that has accrued, due to the failure of Warren E. Buffett, and you starting in January 2017, to halt the "off the charts" unlawful acts of Berkshire Hathaway subsidiary, the Lubrizol Corporation, and Buffett, "et al" "bag man" Carl Hill against the interests of Polar Molecular Holding Corporation (Polar), it's stockholders, the Nelson Family Founders/Inventors, and others.

Those "off the charts" unlawful acts against our interests and retaliatory attacks on me personally as detailed in my SEC Complaint V Buffett, "et al" August 16, 2021 Update Revised that I provided to you in my "ten pound package" by UPS Express are continuing apace. (See enclosed UPS Express tracking documentation). Retaliation Against A Whistleblower, me in violation of Commission Rule 21f, 17a is continuing as detailed in my latest SEC Complaint V Buffett, "et al" September 26, 2021(enclosed)..

Additionally, Buffett and you also have a enormous liability to Berkshire Hathaway Inc Public stockholders for failure to report this liability, resulting in a rights of rescission claim

under federal securities law, related to Violation of Fiduciary Duty and "Gross Negligence".

The liability to Polar Molecular Holding Corporation is at least \$50 billion in lost net income, and up to \$150 billion if a civil Rico claim or Sherman antitrust claim is upheld in federal court. The liability to Berkshire Hathaway Inc public stockholders is much greater and likely in excess of \$400 billion dollars.

In my opinion, you have three choices:

- 1). You can compel Warren E. Buffett to settle the claims of \$50 Billion to \$150 Billion in damages against our interests.
- 2). You can fire Buffett as CEO and settle the claims yourself.
- 3). You can force Buffett to allow Berkshire Hathaway's Directors and Officer's Liability Insurance Underwriter to settle the claims against you.

Those are your choices. Otherwise I will lead a Shareholder Derivative Lawsuit against you, Berkshire Hathaway Inc, Warren E. Buffett, Deloitte & Touche LLP and it's CEO Joseph Ucuzoglu.

Sincerely,

Mark L. Nelson
A Whistleblower for the SEC
Chairman, President & CEO
Polar Molecular Holding Corporation
Majority Stockholder